

US Electric Utilities & IPPs

The 'SMID Bid': The Context for Regulated M&A

Equities

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Small and medium cap names poised to outperform in 2015

We see a growing divide between the haves and have-not's emerging in the small and medium cap utility sector (SMID), with higher quality utilities poised to continue to benefit from sector consolidation whilst the slower growth and less nimble utilities attempt to leverage their currencies for the purpose of acquisitions. *Overall, we suspect the SMID cap sector will continue to do quite well into 2015*, benefitting from continued expectations for further sector consolidation amidst a wider slowing of growth prospects in the sector, particularly eastern-oriented large-cap utilities.

Who are the key candidates?

We see most of these as being oriented towards the Western footprint of the US, including PNW, POR, and PNM. Back East, we see ITC and UIL as particularly noteworthy candidates.

Who are the key acquirers?

We see quite a wide variety of utilities as possible acquirers, including not just another deal for NEE and EXC (both of which have pending deals), but also utilities aiming to bolster their underlying growth profiles and diversify away from merchant activities including ETR and FE. Among traditional large-cap utilities, we could very well see DUK, SO, ED, and PPL be involved. We see AEP as focused on spinning/selling its GenCo in 2015, but see it too as a future acquirer candidate. As for SO, we think management is likely to remain focused around new construction risk rather than exploring deals. Similarly, D is likely to be focused around opportunities amidst its utility-gas footprint, aside any tangential opportunities.

How to frame the consolidation opportunity: East meets West

Western utilities are generally poised to see capital expenditures accelerate in the coming years on the back of EPA needs to meet regional haze regulations, along with continued demographic trends towards wider migration to this area, and further investment in wind given the low cost of this energy (net of PTC, even without the existence of meaningful remaining RPS capacity). We emphasize that Western EPA spend will be substantially different from spending that has largely already occurred in the East under earlier MATS mandates. The generally lower-sulfur PRB coal which permeates the Western US coal-fired fleet was largely left untouched under these regulations. The combination of Regional Haze standards as well as more stringent one-hour standards for both SO₂ and NO_x could well trigger many of these plants to evaluate adding scrubbers, SCRs for NO_x control, or both. We see this as driving capex requirements for most Western utilities over the next three years as standards and rules become finalized, with spending likely ramping from 2017-2019, emphasizing opportunities for PNW and PNM, among others. Even XEL and ETR benefit on the margin from this trend, with the fate of ETR's White Bluffs plant in AR yet to be decided, while XEL's Tolk plant in TX (among others) remains litigated as well. In contrast, nearly every coal plant remaining in the Eastern US is largely scrubbed up at this point, with just a handful of additionally contemplated SCRs. With squeezed economics for Eastern coal, the question at this point is likely focused on whether to retire units – and replace with gas plants – rather than significant new control installations (SCRs are still palatable for some units at an install cost of ~\$200/kW). Net-net, we see Eastern utilities now past the peak capex cycle after 2014.

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Illustrating the discrepancy between West and East

In the table below, we highlight the ~1.7% EPS CAGR (UBSe 2014-2018) premium and half-turn 2017E P/E ratio that Western SMIDs enjoy above their large-cap Eastern cousins.

Figure 1: Growth Guidance Table (RB or EPS) and P/E, 2016E-2018E, West vs East Utilities

| Ticker | Rating | Market Cap. (\$ in millions) | LT CAGR Guidance | EPS CAGR 2014-18 (UBSe) | 2016E | P/E multiple 2017E | 2018E |
|---|-----------|---------------------------------|----------------------|-------------------------|-------------|-----------------------|-------------|
| Western | | | | | | | |
| SRE | Buy | 27,271 | 9-11% ('14-'19 EPS) | 9.5% | 20.7 | 19.5 | 16.2 |
| PCG | Neutral | 24,866 | 9% ('14-'16 RB) | 0.5% | 14.6 | 15.0 | 14.6 |
| EIX | Neutral | 20,595 | 7-9% ('14-'17 RB) | 1.1% | 16.1 | 14.9 | 14.1 |
| XEL | Neutral | 17,320 | 4-6% EPS LT | 5.1% | 15.5 | 14.7 | 14.1 |
| DTE | Buy | 14,432 | 5-7% EPS LT | 5.5% | 16.3 | 15.2 | 14.5 |
| WEC | Neutral | 11,307 | 5-7% EPS Pro-Forma | 2.9% | 17.8 | 17.3 | 16.9 |
| AEE | Neutral | 10,302 | 7-10% ('13-'18 EPS) | 7.1% | 15.7 | 14.6 | 13.5 |
| CMS | Buy | 9,199 | 5-7% EPS LT | 7.3% | 16.6 | 15.5 | 14.1 |
| PNW | Buy | 7,128 | 6-7% ('14-'18 RB) | 4.8% | 16.2 | 15.6 | 14.3 |
| LNT | Not Rated | 6,951 | 5-7% EPS LT | 5.2% | 16.4 | 15.6 | 14.7 |
| WR | Neutral | 5,118 | 5.5% ('14-'18 RB) | 3.3% | 15.6 | 15.0 | 14.4 |
| GXP | Not Rated | 4,066 | 4-6% ('14-'16 EPS) | 7.2% | 14.2 | 13.6 | 12.6 |
| HE | Not Rated | 3,373 | 9% ('14-'16 RB) | 6.1% | 18.3 | 17.5 | 16.0 |
| PNM | Not Rated | 2,202 | 6-8% ('14-'18 RB) | 8.0% | 15.2 | 14.5 | 13.8 |
| AVA | Sell | 2,084 | 4-5% EPS LT | 4.2% | 16.2 | 15.4 | 14.8 |
| EDE | Neutral | 1,218 | ~7% ('14-'19 RB) | 4.7% | 16.5 | 15.3 | 15.3 |
| Average | | | 6.1% - 7.5% | 5.2% | 16.4 | 15.6 | 14.6 |
| Average for SMID <\$15B Mkt Cap | | | 5.7% - 7.1% | 5.5% | 16.3 | 15.4 | 14.6 |
| Eastern | | | | | | | |
| DUK | Buy | 57,390 | 4-6% ('13-'16 EPS) | 4.7% | 16.1 | 15.4 | 14.8 |
| NEE | Buy | 45,377 | 5-6% EPS LT | 8.3% | 15.7 | 14.4 | 14.0 |
| SO | Sell | 43,056 | 3-4% ('14-'16 EPS) | 3.5% | 16.3 | 15.6 | 14.9 |
| D | Buy | 42,456 | 5-6% EPS LT | 8.1% | 17.6 | 16.7 | 15.3 |
| EXC | Neutral | 30,734 | NA | 5.7% | 13.0 | 12.8 | 12.0 |
| AEP | Neutral | 28,550 | 4% -6% EPS LT | 4.1% | 15.8 | 15.3 | 14.4 |
| PPL | Neutral | 23,402 | >4% EPS LT | -0.1% | 14.3 | 14.5 | 14.1 |
| PEG | Neutral | 20,720 | N/A | 1.7% | 14.8 | 14.5 | 14.0 |
| ED | Sell | 18,675 | N/A | 2.3% | 16.1 | 15.5 | 15.3 |
| NU | Buy | 16,448 | 6-8% EPS LT | 5.0% | 15.9 | 15.3 | 15.5 |
| FE | Sell | 15,754 | N/A | 2.9% | 13.0 | 14.5 | 13.4 |
| ETR | Neutral | 15,092 | 5-7% EPS LT | -0.5% | 14.9 | 15.0 | 14.7 |
| SCG | Neutral | 8,051 | 3-6% ('13-'16 EPS) | 3.4% | 14.4 | 13.4 | 13.0 |
| ITC | Buy | 6,042 | 11-13% EPS ('14-'18) | 10.4% | 17.2 | 15.2 | 13.8 |
| TE | Neutral | 4,473 | 6-7% ('14-'17 RB) | 8.6% | 16.0 | 14.3 | 13.4 |
| UIL | Not Rated | 2,372 | 7.6% ('15-'19 RB) | 3.2% | 15.0 | 15.0 | 15.0 |
| Average | | | 5.3% - 6.7% | 4.5% | 15.4 | 14.8 | 14.2 |
| Average for LCAP >\$15B Mkt Cap | | | 4.5% - 5.9% | 3.8% | 15.3 | 15.0 | 14.4 |
| West SMID minus East LCAP | | | 1.2% - 1.3% | 1.7% | 1.0 | 0.5 | 0.2 |

Source: Factset for NR companies, Company filings, UBS estimates

Where's the growth now? Stretching the definition of ratebase – but still looking towards M&A

While many utilities nationally continue to evaluate pursuing a wider definition of ratebase – including an expansion back into generation via renewables, pursuit of gas reserves in ratebase, and even competitive TransCo's – we see a trend in 2014 towards the wider consolidation of the sector's regulated utilities. In particular, we see a broader push for Eastern-oriented utilities to diversify westwards, which not only has greater growth prospects but also smaller cap utilities on average, making any such tuck in acquisitions more palatable. While recent deal premiums do not offset substantial accretion, aside for parent leverage employed to fund deals, they do provide platforms for future growth.

Platforms still exist in the East – these are likely candidates too

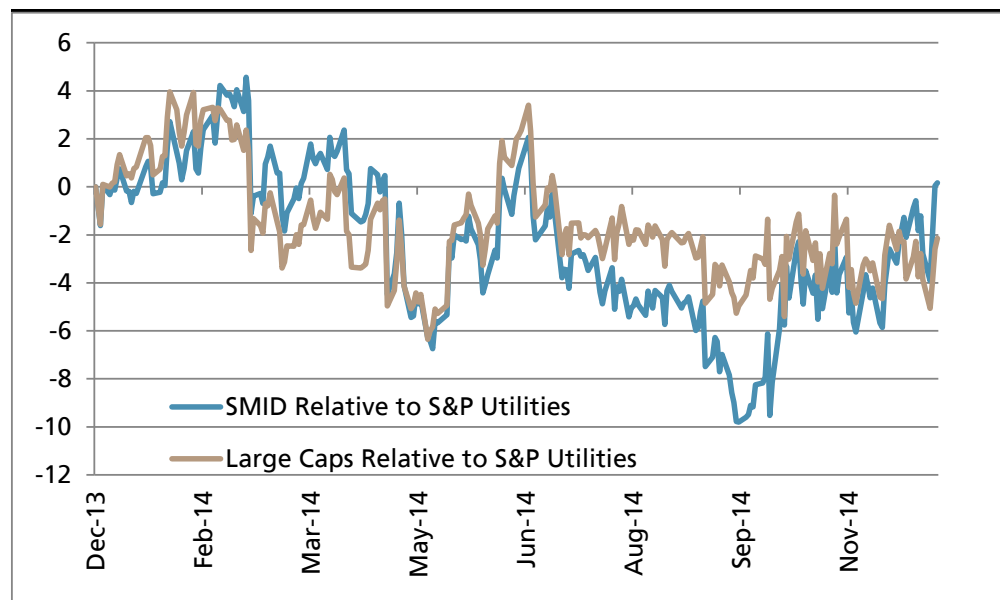
While the basis of our thesis focuses on the accelerating growth opportunity in the Western US, we see two acquisition opportunities in the East: ITC and UIL. Both provide above-average ratebase growth vs. peers as well as recently failed acquisitions of their own. Further, we see their relative proximity to Eastern peer utilities to be well received in any deal.

Not just a Western story – ITC and UIL could be candidates.

It's not as if the smids have outperformed all that much anyways...

We look at the relative performance of the two has been significant, with ~2% outperformance by smid, only in 4Q. We suspect this trend will continue into 2015 – with the potential for an acceleration as the 'de-integration' thesis takes the next step.

Figure 2: SMID and Large Cap Relative Performance in 2014



Source: FactSet and UBS Estimates

So who is not going to benefit from the "smid-bid"?

We view a number of Midwest and Central US smid-cap utilities as less likely to benefit from a takeout bid including EDE, GXP, and WR among others, emphasizing in particular the relatively new CEOs in place in each of these cases. Moreover, AVA is another standout with more limited growth – which is unlikely to benefit from a takeout. Rather, we think AVA appears more of an acquirer than a seller.

Part 2 of the De-integration thesis will see regulated M&A

Structural separation from IPP subsidiaries creates new vehicles for M&A

Over the last several years, we have noticed many 'integrated' utilities (owning both regulated T&D businesses as well as IPP units as trending towards breaking themselves up (mostly through the spinning of their IPP business a la PPL or through the outright sale a la Duke). Either way, the last two-year period has seen a wave of IPP deals that have helped to provide realize tangible cost synergies in the power side – benefitting these equities. As of yet, we have yet to note any deals arising out of this trend from the remaining regulated utilities, but generally see the possibility for such deals to materialize (with an emphasis on leveraging these pure play platforms for deals – seeing both PPL and DUK as more likely acquirers). Bottom line, the de-integration thesis creates a variety of new platforms which had previously focused their strategies around the IPP – and are likely now re-repositioning their stories and growth prospects towards their remaining regulated businesses can provide.

Even remaining integrated utilities could yet be involved in further regulated M&A, seeking to dilute their merchant businesses. In particular, we see EXC (as exemplified by its POM deal), FE, and ETR as fitting this category. In this case, management would need to make a call not just on its utility currency, but also a call on the outlook and valuation of its power business; we're biased to think many utilities have structurally more sober views on the underlying outlooks of their IPP businesses, suggesting a broader bias to dilute.

As we discussed in our recent note on the limited ability for further IPP consolidation given market power considerations, we would not be surprised to see future deals shift towards a regulated bias (despite the lower realizable synergies between companies as regulators seek to extract these benefits as part of deal approvals). We maintain our view of an eventual tie-up between EFH's TCEH competitive business and Dynegy in ~2016 timeframe upon EFH's exit from bankruptcy as it seeks to improve diversity

So what about SMID acquisitions: How much of a premium can be offered?

We see the SMID cap sector as benefitting disproportionately from the low interest rate environment, with their premiums vs. the large-cap stocks in part dictated by the ability for large-caps to employ parent HoldCo leverage to finance acquisitions accretively. Applying generic assumptions, we see deals levered with ~20-30% holdco leverage. For example, TE financed its \$950M purchase of New Mexico Gas Company (NMGC) with \$188M of parent cash and ST debt (20%) as well as \$292M of equity, \$200M of assumed NMGC debt, and the private placement of an additional \$270M debt at the NMGC/I levels.

While the ability for IPP consolidation is closer to its limits (i.e. market power concerns), there is still room on the regulated side.

AEP, DUK, EXC, FE, PPL, PEG continue to position towards regulated M&A

Integrated utilities could continue to dilute their ownership stakes

More power deals are less likely in 2015

Figure 3: Scenario Analysis - Highest Possible Acquisition Premiums Under 20%-30% Parent Leverage

| | Price | NI | Shares Out | EPS | P/E | Debt | Debt/EBT |
|-------------|-----------|----------------------|-----------------|-----------------|-----------------|------------------------|------------------------------|
| Acquirer | \$ 30.00 | \$ 200.0 | 100.0 | \$ 2.00 | 15.0x | \$ 1,538 | 5.0x |
| Target | \$ 28.00 | \$ 200.0 | 100.0 | \$ 2.00 | 14.0x | \$ 1,538 | 5.0x |
| Scenario #1 | Target EV | Goodwill & % Premium | Equity | Debt&Cash | Parent Leverage | Acquirer Shares Issued | Incremental Interest Expense |
| Financing | \$ 4,338 | \$ 1,102 25% | \$ 1,632 30% | \$ 2,720 50% | \$ 1,088 20% | 54.4 | \$ 90.8 4% |
| | | NI | Out | EPS | | | |
| Proforma | | \$ 309.2 | 154.4 | \$ 2.00 | | | |
| Accretion | | | | \$ 0.00 | | | |
| Accretion % | | | | 0% | | | |
| Scenario #2 | Target EV | Goodwill & % Premium | Equity | Debt&Cash | Parent Leverage | Acquirer Shares Issued | Incremental Interest Expense |
| Financing | \$ 4,338 | \$ 1,423 33% | \$ 1,152 20% | \$ 2,881 50% | \$ 1,728 30% | 38.4 | \$ 122.8 4% |
| | | NI | Out | EPS | | | |
| Proforma | | \$ 277.2 | 138.4 | \$ 2.00 | | | |
| Accretion | | | | \$ 0.00 | | | |
| Accretion % | | | | 0% | | | |

Source: UBS Estimates (Hypothetical Acquirer and Target)

How much of a premium can be paid? Still quite meaningful.

In the table above we calculate the maximum acquisition premium possible for a hypothetical deal where the Acquirer enjoys a 1.0x turn premium P/E ratio over the Target under two scenarios: (1) 20% parent leverage is used and (2) 30% parent leverage is applied. In both cases, this parent leverage displaces equity funding (from a 50% base assumption). Interest on incremental debt is assumed to be 4%. Hypothetically, the acquirer could pay a premium as high as 25%-33% considering these advantages. We further acknowledge that smid-caps tend to trade at a premium to targets, making payables in this scenario of 15-20% the more likely range.

That said, we acknowledge that a turnaround in interest rates could well limit outperformance of the SMID sector. While higher interest rates could be a constraint, we believe that the higher-growth from the SMIDs would likely still cause them to have a premium valuation.

Rising rates puts big premiums at risk

So how does the SMID sector stack up?

We see several key metrics around 'ideal' SMID takeout candidates in the sector:

- **Underlying Ratebase growth:** The core question initially remains whether the company can be added as a platform addition to the acquirer and the degree of a premium growth rate for the target. For example, despite HE's risk profile around solar, NEE appears to have made the bid, seeing it as among the few targets it could pursue that would actually exceed the growth opportunities for its own utility.
- **EPS growth & secondary equity needs:** Presumably if the utility was able to grow its ratebase without issuing secondary equity – and without significant rate lag – SMID stocks could grow net income in-line with ratebase growth. With many large-cap stocks enjoying significant latitude in their credit metrics to deploy more capital, we see any funding needs as largely addressed from organic/parent FCF. That said, a further differentiator in the growth between ultimate EPS and ratebase is the interest expense created from parent holdco debt (either existing or added as part of any deal).
- **Parent leverage:** On the subject of leverage, we see *less* levered SMIDs as benefitting, with potential acquirers seeing the opportunity to 'layer-on' holdco debt as part of any prospective deal. Notably, we see regulators as less likely to 'impute' this holdco debt into the authorized equity ratio of subsidiary utility companies once part of a broader portfolio of utility companies.

For further background, please consult our earlier note ['In Search of Parent Leverage'](#) which highlights the likes of TE and CMS as having significant parent debt in the SMID space.

- **Jurisdiction Breadth:** We see single jurisdiction and single-state utilities found across the West as most likely to benefit from M&A. Best examples continue to include PNW, PNM, and POR. Meanwhile, we emphasize utilities like EDE and AVA are comprised of multiple jurisdictions with smaller customer counts. In some respects, the hassle of acquiring sub-scale utility jurisdictions is not worth it.
- **And last, but not least, a willing seller is critical:** M&A remains a fundamentally social issue. We see the prospects around utilities with aging CEOs as particularly noteworthy. We list below the age and tenure of many of the CEOs leading the SMID sector. ITC, HE, and UIL stand out well. Meanwhile AVA and WEC are also well tenured.

Avenue to grow earnings faster

Method to deploy excess capital/balance sheet latitude

Simple is better – single-state Western utilities are ideal

CEO tenure could be a good metric for a seller

Figure 4: Age and Tenure of SMID CEOs

| Company | Name | Title | Age (yrs) | Tenure as CEO (~yrs) |
|--------------------------|---------------------------|---|-----------|----------------------|
| Ameren Corp | Warner L. Baxter | Chairman, President and Chief Executive Officer | 52 | 0.7 |
| Avista Corp | Scott L. Morris | Chairman, President and Chief Executive Officer | 53 | 9.5 |
| CMS Energy | John G. Russel | President and Chief Executive Officer | 56 | 4.6 |
| DTE Energy | Gerard M. Anderson | Chairman and Chief Executive Officer | 56 | 4.2 |
| Empire District Electric | Bradley P. Beecher | President and Chief Executive Officer | 49 | 3.5 |
| Great Plains Energy | Terry Bassham | Chairman, President and Chief Executive Officer | 53 | 2.5 |
| Hawaiian Electric | Constance H. Lau | President and Chief Executive Officer | 62 | 8.6 |
| ITC Holdings | Joseph L. Welch | Chairman, President and Chief Executive Officer | 65 | 11.0 |
| Alliant Energy | Patricia Leonard Kampling | Chairman, President and Chief Executive Officer | 54 | 2.7 |
| PNM Resources | Patricia K. Collawn | Chairman, President and Chief Executive Officer | 55 | 4.8 |
| Pinnacle West | Donald E. Brandt | Chairman, President and Chief Executive Officer | 59 | 5.7 |
| Scana Corp | Kevin Marsh | Chairman and Chief Executive Officer | 58 | 3.0 |
| TECO Energy | John Ramil | President and Chief Executive Officer | 58 | 4.3 |
| UIL Holdings Corp | James P. Torgerson | President and Chief Executive Officer | 61 | 8.4 |
| Wisconsin Energy | Gale E. Klappa | Chairman and Chief Executive Officer | 63 | 10.6 |
| Westar Energy | Mark A. Ruelle | President and Chief Executive Officer | 52 | 3.3 |

Source: Company sources, Bloomberg

And what about the long-term outlook for the West? Some final thoughts.

While the medium-term outlook through the balance of the decade provides premium growth opportunities, we see sustained longer-term opportunities given not just constructive demographic trends, with disproportionate migration *towards* these areas, but also structural investment opportunities in renewables and greater grid interconnection across the Western interconnection to accommodate their intermittency as well as export opportunities into California. We see the nascent trend towards a more integrated Energy Imbalance Market (EIM) in the West as further supporting transmission investments too under the guise of improving overall dispatch efficiency with operating at least energy dispatch across multiple jurisdictions.

Medium and Long-term looks good for Western US

For additional thought on M&A in the sector, please refer to our previous notes:

[After Hawaii, Who's Next? -- A brief look at Smid cap targets](#)

[Reaching the Limits of IPP Consolidation Examining limits of market power for IPP deals](#)

[US IPP Power Shock Top 10 Utility Themes for the Balance of '14](#)

[YieldCo to DealCo: the building M&A surge - Looking at Renewable consolidation](#)

[Utility M&A Trends and More on De-integration](#)

[The Next Big Deal](#)

[Another Day, Another Deal](#)

[Summertime Excitement Continues](#)

[M&A Focus Returns to Utilities over Midstream](#)

[UBS Utilities: Annual Outlook - The Top 14 Themes into 2014](#)

[Utilities: Week Ahead: M&A Back on the Tape](#)

[Understanding Power M&A Market Power: Conference Call Transcript](#)

Appendix I: Acquiring Utilities which trade at a premium P/E multiple

Looking at the ability to pay a premium in M&A, we see a 15-22% potential premium payable for a deal while employing 20-30% parent leverage.

Figure 5: Scenario Analysis - Potential Premium for Smid-Cap Trading @ 1x P/E Premium

| | Price | NI | Shares Out | EPS | P/E | Debt | Debt/EBT |
|----------|----------|----------|------------|---------|-------|----------|----------|
| Acquirer | \$ 30.00 | \$ 200.0 | 100.0 | \$ 2.00 | 15.0x | \$ 1,538 | 5.0x |
| Target | \$ 32.00 | \$ 200.0 | 100.0 | \$ 2.00 | 16.0x | \$ 1,538 | 5.0x |

| | Target EV | Goodwill & % Premium | Equity | Debt&Cash | Parent Leverage | Acquirer Shares Issued | Incremental Interest Expense |
|--|-----------|----------------------|-----------------|-----------------|-----------------|------------------------|------------------------------|
| Scenario #1 | | | | | | | |
| Financing | \$ 4,738 | \$ 711 15% | \$ 1,635 30% | \$ 2,725 50% | \$ 1,090 20% | 54.5 | \$ 91.0 4% |
| This is the highest premium possible while avoiding dilution | | | | | | | |
| | | NI | Out | EPS | | | |
| Proforma | | \$ 309.0 | 154.5 | \$ 2.00 | | | |
| Accretion | | | | \$ (0.00) | | | |
| Accretion % | | | | 0% | | | |

| | Target EV | Goodwill & % Premium | Equity | Debt&Cash | Parent Leverage | Acquirer Shares Issued | Incremental Interest Expense |
|--|-----------|----------------------|-----------------|-----------------|-----------------|------------------------|------------------------------|
| Scenario #2 | | | | | | | |
| Financing | \$ 4,738 | \$ 1,042 22% | \$ 1,156 20% | \$ 2,890 50% | \$ 1,734 30% | 38.5 | \$ 123.5 4% |
| This is the highest premium possible while avoiding dilution | | | | | | | |
| | | NI | Out | EPS | | | |
| Proforma | | \$ 276.5 | 138.5 | \$ 2.00 | | | |
| Accretion | | | | \$ (0.00) | | | |
| Accretion % | | | | 0% | | | |

Source: Company reports and UBS estimates

Appendix II: In the table below we summarize completed deals in the regulated utilities space since 2009.

Figure 6: Regulated sector deals announced since 2009, \$ Mn

| Buyer Name/ Target Name | Target Regulatory Industry | Deal Announcement Date | Completion/ Termination Date | Deal Consideration | Deal Value (Reported) | Deal Value, As- reported (Reported) | Deal Value per Share (Reported) | Transaction Value (Reported) | Transaction Value/ EBITDA (x) |
|--|----------------------------------|------------------------------|---------------------------------|------------------------------------|-----------------------------|---|---------------------------------------|------------------------------------|--|
| Laclede Group, Inc. (The)/ Alabama Gas Corporation | Gas Utility | 4/7/2014 | 8/31/2014 | Cash, Debt Assumed | 1,324.12 | 1,350.00 | NA | 1,600,000 | 10.6 |
| Balfour Beatty plc/ Upper Peninsula Power Company | Electric | 1/20/2014 | 8/28/2014 | Cash | 298.80 | 298.80 | NA | NA | NA |
| TECO Energy, Inc./ New Mexico Gas Intermediate, Inc. | Gas Utility | 5/28/2013 | 9/2/2014 | Cash, Debt Assumed | 750.00 | 750.00 | NA | 950,000 | 11.1 |
| Algonquin Power & Utilities Corp./ New England Gas Company | Gas Utility | 2/11/2013 | 12/20/2013 | Cash, Debt Assumed | 54.50 | 54.50 | NA | 74,000 | NA |
| Laclede Group, Inc. (The)/ Missouri Gas Energy | Gas Utility | 12/17/2012 | 9/1/2013 | Cash, Debt Assumed | 975.00 | 975.00 | NA | NA | NA |
| Laclede Group, Inc. (The)/ New England Gas Company | Gas Utility | 12/17/2012 | 12/20/2013 | Cash, Debt Assumed | 40.50 | NA | NA | 60,000 | NA |
| Sempra Energy/ Willmut Gas & Oil Company | Gas Utility | 1/3/2012 | 5/31/2012 | Cash, Debt Assumed | 19.00 | NA | NA | 29,000 | NA |
| Gaz Métro Limited Partnership/ Central Vermont Public Service | Electric | | | | | | | | |
| Energy Transfer Equity, L. P./ Southern Union Company | Utility | 7/12/2011 | 6/27/2012 | Cash, Debt Assumed | 477.72 | 472.00 | 35.25 | 704,152 | 9.9 |
| AES Corporation/ DPL Inc. | Gas Utility | 6/16/2011 | 3/26/2012 | Cash, Common Stock, Debt Assumed | 5,632.78 | 5,700.00 | 44.16 | 9,202,472 | 11.6 |
| Duke Energy Corporation/ Progress Energy, Inc. | Electric | 4/20/2011 | 11/28/2011 | Cash, Debt Assumed | 3,532.64 | 3,500.00 | 30.00 | 4,613,236 | 7.2 |
| AGL Resources Inc./ Nicor Inc. | Electric | 1/10/2011 | 7/2/2012 | Common Stock, Debt Assumed | 13,628.07 | 13,700.00 | 46.48 | 25,717,069 | 8.4 |
| SteelRiver Infrastructure Fund / T.W. Phillips Gas and Oil Co. | Gas Utility | 12/7/2010 | 12/9/2011 | Cash, Common Stock, Debt Assumed | 2,394.99 | 2,400.00 | 52.59 | 3,098,890 | 6.6 |
| GIC / Duquesne Light Holdings, Inc. | Gas Utility | 11/10/2010 | 5/24/2011 | | NA | NA | NA | NA | NA |
| Energy West, Incorporated/ Cut Bank Gas Co | Electric | 9/29/2010 | 9/12/2011 | Cash | 360.00 | 360.00 | NA | NA | NA |
| Emera Inc./ Maine & Maritimes Corporation | Gas Utility | 4/6/2010 | 4/6/2010 | Cash | 0.10 | 0.10 | NA | NA | NA |
| FirstEnergy Corp./ Allegheny Energy, Inc. | Electric | 3/12/2010 | 12/21/2010 | Cash, Debt Assumed | 75.78 | 78.00 | 45.00 | 117,385 | 16.7 |
| Hunt Consolidated, Inc./ Cap Rock Energy Corporation | Electric | 2/11/2010 | 2/25/2011 | Common Stock, Debt Assumed | 4,721.59 | 4,700.00 | 27.84 | 9,273,188 | 7.7 |
| China Investment Corporation/ AES Corporation | Electric | 12/17/2009 | 7/13/2010 | Cash | 221.50 | 221.50 | NA | NA | NA |
| Cloverland Electric Cooperative/ Edison Sault Electric Company | Electric | 11/6/2009 | 3/15/2010 | Capital Contribution, Debt Assumed | NA | NA | 12.60 | NA | NA |
| Chesapeake Utilities Corporation/ Florida Public Utilities Company | Electric | 10/29/2009 | 5/4/2010 | Cash | 61.49 | 61.49 | NA | NA | NA |
| | Gas Utility | 4/20/2009 | 10/28/2009 | Common Stock, Debt Assumed | 76.25 | 74.39 | 12.47 | 150,718 | 7.9 |

Source: SNL

Statement of Risk

Risks for Utilities and Independent Power Producers (IPPs) primarily relate to volatile commodity prices for power, natural gas, and coal. Risks to IPPs also stem from load variability, and operational risk in running these facilities. Rising coal and, to a certain extent, uranium prices could pressure margins as the fuel hedges roll off Competitive Integrations. Further, IPPs face declining revenues as in the money power and gas hedges roll off. Other non-regulated risks include weather and for some, foreign currency risk, which again must be diligently accounted in the company's risk management operations. Major external factors, which affect our valuation, are environmental risks. Environmental capex could escalate if stricter emission standards are implemented. We believe a nuclear accident or a change in the Nuclear Regulatory Commission/Environment Protection Agency regulations could have a negative impact on our estimates. Risks for regulated utilities include the uncertainty around the composition of state regulatory Commissions, adverse regulatory changes, unfavorable weather conditions, variance from normal population growth, and changes in customer mix. Changes in macroeconomic factors will affect customer additions/subtractions and usage patterns.

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UBS Investment Research: Global Equity Rating Definitions

| 12-Month Rating | Definition | Coverage ¹ | IB Services ² |
|-------------------|---|-----------------------|--------------------------|
| Buy | FSR is > 6% above the MRA. | 47% | 34% |
| Neutral | FSR is between -6% and 6% of the MRA. | 42% | 28% |
| Sell | FSR is > 6% below the MRA. | 11% | 21% |
| Short-Term Rating | Definition | Coverage ³ | IB Services ⁴ |
| Buy | Stock price expected to rise within three months from the time the rating was assigned because of a specific catalyst or event. | less than 1% | less than 1% |
| Sell | Stock price expected to fall within three months from the time the rating was assigned because of a specific catalyst or event. | less than 1% | less than 1% |

Source: UBS. Rating allocations are as of 30 September 2014.

1:Percentage of companies under coverage globally within the 12-month rating category. 2:Percentage of companies within the 12-month rating category for which investment banking (IB) services were provided within the past 12 months.

3:Percentage of companies under coverage globally within the Short-Term rating category. 4:Percentage of companies within the Short-Term rating category for which investment banking (IB) services were provided within the past 12 months.

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UBS Securities LLC: Julien Dumoulin-Smith; Michael Weinstein; Paul Zimbardo.

Company Disclosures

| Company Name | Reuters | 12-month rating | Short-term rating | Price | Price date |
|---|---------|-----------------|-------------------|-----------|-------------|
| Ameren Corp. ^{6a, 16} | AEE.N | Neutral | N/A | US\$45.01 | 18 Dec 2014 |
| American Electric Power, Inc. ^{4, 5, 6b, 7, 16} | AEP.N | Neutral | N/A | US\$59.98 | 18 Dec 2014 |
| Avista Corp ^{2, 4, 5, 6a, 6c, 7, 16} | AVA.N | Sell | N/A | US\$34.90 | 18 Dec 2014 |
| CMS Energy Corporation ^{6a, 16} | CMS.N | Buy | N/A | US\$34.55 | 18 Dec 2014 |
| Dominion Resources ^{2, 4, 5, 6a, 6b, 6c, 7, 16} | D.N | Buy | N/A | US\$75.33 | 18 Dec 2014 |
| Duke Energy ^{2, 4, 5, 6a, 16} | DUK.N | Buy | N/A | US\$83.01 | 18 Dec 2014 |
| Empire District Electric Company ¹⁶ | EDE.N | Neutral | N/A | US\$29.03 | 18 Dec 2014 |
| Entergy Corp. ¹⁶ | ETR.N | Neutral | N/A | US\$88.70 | 18 Dec 2014 |
| Exelon Corp. ^{4, 5, 6a, 6c, 7, 16} | EXC.N | Neutral | N/A | US\$37.53 | 18 Dec 2014 |
| FirstEnergy Corp. ¹⁶ | FE.N | Sell | N/A | US\$38.79 | 18 Dec 2014 |
| Pinnacle West Capital Co. ^{2, 4, 6a, 16} | PNW.N | Buy | N/A | US\$67.29 | 18 Dec 2014 |
| SCANA Corp. ^{4, 5, 6a, 16} | SCG.N | Neutral | N/A | US\$59.75 | 18 Dec 2014 |
| TECO Energy Inc. ^{5, 16} | TE.N | Neutral | N/A | US\$19.85 | 18 Dec 2014 |
| Westar Energy, Inc. ^{4, 6a, 16} | WR.N | Neutral | N/A | US\$40.53 | 18 Dec 2014 |
| Wisconsin Energy Corp. ¹⁶ | WEC.N | Neutral | N/A | US\$51.97 | 18 Dec 2014 |

Source: UBS. All prices as of local market close.

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